

Date: 29th January, 2026

To,
National Stock Exchange of India Limited
Exchange Plaza, Bandra Kurla Complex, Bandra East,
Mumbai – 400051, Maharashtra, India.

Scrip Code: LAMOSAIC – Lamosaic India Limited

ISIN: INE0R0201012

Sub.: Outcome of the Board Meeting held on Thursday, 29th January, 2026 - Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015

Dear Sir / Madam,

Pursuant to the provisions of Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, (“the Listing Regulations”) we would like to inform you that the Meeting of the Board of Directors of Lamosaic India Limited was held on Today i.e. Thursday, 29th January, 2026 and the Board had approved the following:

1. To alter the terms of the object of the Initial Public Offer (“the IPO”) for which amount was raised (i.e. pursuing inorganic growth), subject to the approval of the Members.

Based on the recommendation of the Audit Committee, the Board has approved, by way of deploying and / or to utilise the unutilized amount / balance proceeds of Rs. 4.05 Crores i.e. 06.62% of the total Gross IPO Proceeds, of existing object “pursuing inorganic growth” towards the other IPO object of “to meet incremental working capital requirements”, subject to the approval of the Members.

Details of the proposed alteration are provided as an **Annexure-A**.

2. Approved the appointment of Independent Directors:

Based on the recommendation of the Nomination and Remuneration Committee, approved the appointment of Mr. Ajaykumar Ramyash Jaiswar (DIN: 11483549), Mr. Devesh Bhati (DIN: 07415367) and Ms. Garima Gupta (DIN: 07494553) as an Additional Directors designated as a Non-Executive - Independent Directors of the Company for the First term of the Five (05) consecutive years effective from 29th January, 2026 to 28th January, 2031, subject to the approval of the Members of the Company.

Disclosure of information pursuant to Regulation 30 of the Listing Regulations read with the SEBI Master Circular No.: SEBI/HO/CFD/PoD2/CIR/P/0155 dated 11th November, 2024 are provided in **Annexure-B**.

3. Approved the reconstitution of the following Committees of the Board of Directors, effective from the conclusion of the Board Meeting held on 29th January, 2026:

Audit Committee of the Company:

Sr. No.	Name	DIN	Designation in Committee
1.	Mr. Ajaykumar Ramyash Jaiswar	11483549	Chairman
2.	Mr. Devesh Bhati	07415367	Member
3.	Mr. Jitesh Khushalchand Mamaniya	10200824	Member

Nomination and Remuneration Committee of the Company:

Sr. No.	Name	DIN	Designation in Committee
1.	Mr. Ajaykumar Ramyash Jaiswar	11483549	Chairman
2.	Mr. Devesh Bhati	07415367	Member
3.	Mr. Vinod Juthalal Visaria	07603546	Member

Stakeholders Relationship Committee of the Company:

Sr. No.	Name	DIN	Designation in Committee
1.	Mr. Ajaykumar Ramyash Jaiswar	11483549	Chairman
2.	Mr. Vinod Juthalal Visaria	07603546	Member
3.	Mr. Jitesh Khushalchand Mamaniya	10200824	Member

4. Based on the recommendation of the Nomination and Remuneration Committee, approved the change in designation of Mr. Jay Manilal Chheda (DIN: 10200825) from Executive Director of the Company to Non-Executive Non-Independent Director of the Company with effect from 29th January, 2026, subject to the approval of the Members of the Company.

Disclosure of information pursuant to Regulation 30 of the Listing Regulations read with the SEBI Master Circular No.: SEBI/HO/CFD/PoD2/CIR/P/0155 dated 11th November, 2024 are provided in **Annexure-C**.

5. Took note of the resignations of Mr. Sandeep Chand Mal Tak (DIN: 06644850), Mr. Pulkit Dagra (DIN: 10261920) and Ms. Monika Kushwaha (DIN: 10261931), from the position of the Independent Directors of the Company.

Disclosure of information pursuant to Regulation 30 of the Listing Regulations read with the SEBI Master Circular No.: SEBI/HO/CFD/PoD2/CIR/P/0155 dated 11th November, 2024 are provided in **Annexure-D**.

Further, the Company has received confirmations from Mr. Sandeep Chand Mal Tak (DIN: 06644850), Mr. Pulkit Dagra (DIN: 10261920) and Ms. Monika Kushwaha (DIN: 10261931), that there are no material reasons for their resignations other than those mentioned in their resignation letters and the same are enclosed herewith as an **Annexure-E**.

6. Approved the Postal Ballot Notice for obtaining approval of the Members of the Company and Fixed, Friday, 23rd January, 2026 as the cut-off date to record entitlement of the Members to cast their vote electronically for the business to be transacted through Postal Ballot.
7. Appointed CS Parbat Chaudhari, the Proprietor of M/s P V Chaudhari & Associates, Practicing Company Secretaries (ICSI Unique Code No.: S2025GJ1033500 / ICSI Membership No.: FCS-13321 / ICSI COP No.: 22429), as the Scrutinizer for scrutinize the Postal Ballot Process.

The Board Meeting commenced at 11:00 a.m. and concluded at 12:14 p.m.

This is for your information and records.

Thanking You,

Yours Faithfully,

For **Lamosaic India Limited**

Jitesh Khushalchand Mamaniya
Director and Chief Financial Officer
DIN: 10200824

Place: Mumbai

Annexure-A

The Variation in terms of the Objects as stated in the Prospectus of the Company:

Sr. No.	Particulars	Remark
1.	Object mentioned in the Prospectus of the Company dated 09 th November, 2024 filed with the National Stock Exchange of India Limited and Registrar of Companies, Pune, in pursuant to the IPO.	The Objects and the bifurcation of the utilization as mentioned in the Prospectus are provided in Table-A .
2.	Pursuant to the provisions of Section 27 of the Companies Act, 2013, subject to approval of the Members of the Company, the Board of Directors of the Company approved the variation in terms of the Object of the prospectus filed by the Company.	The proposed objects of the Company and its bifurcation of proposed utilization are provided in Table-B .

Table-A

(Objects and bifurcation of the proposed utilization as mentioned in the Prospectus)

(Amount in Rs.)

Sr. No.	Object of the issue	Amount deployed till 30 th September, 2024	Amount Proposed to be Utilized from the Net Proceeds FY 2024-25	Total Amount
1.	Repayment of certain Borrowings	14,40,000*	4,31,37,000	4,45,77,000
2.	To meet incremental working capital requirements	Nil	35,00,00,000	35,00,00,000
3.	Pursuing Inorganic Growth	Nil	6,00,00,000	6,00,00,000
4.	General Corporate Purpose	Nil	14,00,00,000	14,00,00,000
5.	Issue related expenses	23,00,000	1,51,23,000	1,74,23,000
	Total	37,40,000	60,82,60,000	61,20,00,000

*Note: The amount deployed towards repayment of borrowings of Rs. 14,40,000/- for the period July, 2024 to September, 2024 is incurred from internal accruals and shall be recouped out of the Issue proceeds.

Table-B

(The proposed objects of the Company and its bifurcation of proposed utilization)

(Amount in Rs.)

Sr. No.	Original Object of the issue	Estimated cost as mentioned in the Prospectus / altered object	Amount utilised	Balance Amount	Deviations, if any	Amount proposed to be altered within the objects
1.	Repayment of certain Borrowings	4,45,77,000	4,45,77,000	Nil	N.A.	Nil
2.	To meet incremental working capital requirements	36,04,31,342*	36,04,31,342*	Nil	N.A.	Rs. 4,05,00,000/- remain unutilised in pursuing inorganic growth are proposed to be used to meet incremental working capital requirements.
3.	Pursuing Inorganic Growths	6,00,00,000	1,95,00,000	4,05,00,000	4,05,00,000	Rs. 4,05,00,000/- are proposed to be used to meet incremental working capital requirements.
4.	General Corporate Purpose	14,00,00,000	14,00,00,000	Nil	N.A.	Nil
5.	Issue related expenses	69,91,658*	69,91,658*	Nil	N.A.	Nil
	Total	61,20,00,000	57,15,00,000	4,05,00,000	4,05,00,000	4,05,00,000

**Rs. 1,04,31,342/- remained unutilised in issue related expenses was used to meet incremental working capital requirements pursuant to the approval granted by the Shareholders through a Postal Ballot vide Special Resolution dated 29th March, 2025.*

The Company intends to vary the terms of the object, by way of deploying and / or to utilise the unutilized amount / balance proceeds of Rs. 4,05,00,000/- i.e. 06.62% of the total Gross IPO Proceeds, of existing object “pursuing inorganic growth” towards the other IPO object of “to meet incremental working capital requirements”.

Annexure-B

Disclosure of information pursuant to Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with the SEBI Master Circular No.: SEBI/HO/CFD/PoD2/CIR/P/0155 dated 11th November, 2024:

Sr. No.	Particulars	Description		
1.	Name of the Directors	Mr. Ajaykumar Ramyash Jaiswar (DIN: 11483549)	Mr. Devesh Bhati (DIN: 07415367)	Ms. Garima Gupta (DIN: 07494553)
2.	reason for change viz. appointment, re-appointment, resignation, removal, death or otherwise	Appointed Mr. Ajaykumar Ramyash Jaiswar (DIN: 11483549) as an Additional Director designated as Non-Executive - Independent Director of the Company for the First term of the Five (05) consecutive years effective from 29 th January, 2026 to 28 th January, 2031, subject to the approval of the Members of the Company.	Appointed Mr. Devesh Bhati (DIN: 07415367) as an Additional Director designated as Non-Executive - Independent Director of the Company for the First term of the Five (05) consecutive years effective from 29 th January, 2026 to 28 th January, 2031, subject to the approval of the Members of the Company.	Appointed Ms. Garima Gupta (DIN: 07494553) as an Additional Director designated as Non-Executive - Independent Director of the Company for the First term of the Five (05) consecutive years effective from 29 th January, 2026 to 28 th January, 2031, subject to the approval of the Members of the Company.
3.	date of appointment / re-appointment / cessation (as applicable) & term of appointment / re-appointment	Appointed for the First term of the Five (05) consecutive years effective from 29 th January, 2026 to 28 th January, 2031, subject to the approval of the Members of the Company.	Appointed for the First term of the Five (05) consecutive years effective from 29 th January, 2026 to 28 th January, 2031, subject to the approval of the Members of the Company.	Appointed for the First term of the Five (05) consecutive years effective from 29 th January, 2026 to 28 th January, 2031, subject to the approval of the Members of the Company.
4.	brief profile (in case of appointment);	Mr. Ajaykumar Ramyash Jaiswar (DIN: 11483549) is a Law Graduate with a Master's degree in Taxation and	Mr. Devesh Bhati (DIN: 07415367) is a qualified Company Secretary with expertise in corporate laws,	Ms. Garima Gupta (DIN: 07494553) is a qualified Chartered Accountant and Company Secretary with over Twenty Years

		<p>has more than Sixteen Years of experience in the fields of Law, Taxation, and Finance. He has been associated with the Companies in the engineering, waterproofing, and manufacturing sectors, where he has served in the capacities of Manager and Assistant Manager and has led Teams. He currently serves as a consultant and provides advice on taxation, accounting, and finance to his clients. Being an Inter CS, he possesses knowledge of the Company Law matters and related compliances.</p>	<p>secretarial compliances, and regulatory advisory. He has extensive experience of more than Eleven Years in the Company and LLP incorporations, drafting legal documents, conducting Board and General Meetings, maintaining statutory registers, and filing forms with the MCA. He provides advisory services to corporates, startups, and professionals on corporate governance, secretarial audits, and compliance management, ensuring regulatory adherence and professional excellence.</p>	<p>of experience in finance, accounts, taxation, audit, and corporate compliance. She has held senior roles across Firms and Companies, managing statutory and internal audits, tax filings, secretarial matters, and financial reporting. She provides advisory services on corporate governance, compliance, and financial management, ensuring timely and accurate execution of statutory and regulatory obligations.</p>
5.	<p>Disclosure of relationships between Directors (in case of appointment of a Director)</p>	<p>None of the Directors of the Company are <i>inter-se</i> related to Mr. Ajaykumar Ramyash Jaiswar (DIN: 11483549).</p>	<p>None of the Directors of the Company are <i>inter-se</i> related to Mr. Devesh Bhati (DIN: 07415367).</p>	<p>None of the Directors of the Company are <i>inter-se</i> related to Ms. Garima Gupta (DIN: 07494553).</p>
6.	<p>Information as required under the NSE Circular No.: NSE/CML/2018/24 dated 20th June, 2018</p>	<p>The Board of Directors has confirmed that Mr. Ajaykumar Ramyash Jaiswar (DIN: 11483549) is not debarred from holding the office of the Director pursuant to any SEBI Order or Order of any other Statutory Authority.</p>	<p>The Board of Directors has confirmed that Mr. Devesh Bhati (DIN: 07415367) is not debarred from holding the office of the Director pursuant to any SEBI Order or Order of any other Statutory Authority.</p>	<p>The Board of Directors has confirmed that Ms. Garima Gupta (DIN: 07494553) is not debarred from holding the office of the Director pursuant to any SEBI Order or Order of any other Statutory Authority.</p>

Annexure-C

Disclosure of information pursuant to Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with the SEBI Master Circular No.: SEBI/HO/CFD/PoD2/CIR/P/0155 dated 11th November, 2024:

Sr. No.	Particulars	Description
1.	Name of the Director	Mr. Jay Manilal Chheda (DIN: 10200825)
2.	reason for change viz. appointment, re-appointment, resignation, removal, death or otherwise	Mr. Jay Manilal Chheda (DIN: 10200825) has been an Executive Director of the Company since its inception. He has requested a change in his designation from Executive Director of the Company to Non-Executive Non-Independent Director of the Company. Accordingly, his designation has been changed from Executive Director of the Company to Non-Executive Non-Independent Director of the Company, effective from 29 th January, 2026, subject to the approval of the Members of the Company.
3.	date of appointment / re-appointment / cessation (as applicable) & term of appointment / re-appointment	Change in designation from Executive Director of the Company to Non-Executive Non-Independent Director of the Company, effective from 29 th January, 2026, subject to the approval of the Members of the Company.
4.	brief profile (in case of appointment);	Mr. Jay Manilal Chheda (DIN: 10200825) is a B.Com graduate with deep expertise in the technical intricacies of the decore industries, particularly in decorative laminates and ply woods. His comprehensive knowledge in these sectors, coupled with his financial acumen, positions him as a valuable asset in driving innovation and success within these specialized markets.
5.	disclosure of relationships between directors (in case of appointment of a director)	None of the Directors of the Company are <i>inter-se</i> related to Mr. Jay Manilal Chheda (DIN: 10200825).
6.	Information as required under the NSE Circular No.: NSE/CML/2018/24 dated 20 th June, 2018	The Board of Directors has confirmed that Mr. Jay Manilal Chheda (DIN: 10200825) is not debarred from holding the office of the Director pursuant to any SEBI Order or Order of any other Statutory Authority.

Annexure-D

Disclosure of information pursuant to Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with the SEBI Master Circular No.: SEBI/HO/CFD/PoD2/CIR/P/0155 dated 11th November, 2024:

Sr. No.	Particulars	Description		
1.	Name of the Directors	Mr. Sandeep Chand Mal Tak (DIN: 06644850)	Mr. Pulkit Dagra (DIN: 10261920)	Ms. Monika Kushwaha (DIN: 10261931)
2.	reason for change viz. appointment, re-appointment, resignation, removal, death or otherwise	Mr. Sandeep Chand Mal Tak (DIN: 06644850) has tendered his resignation from the position of Non-Executive Independent Director of the Company due to an increase in his professional commitments, which limits his ability to devote adequate time to the affairs of the Company.	Mr. Pulkit Dagra (DIN: 10261920) has tendered his resignation from the position of Non-Executive Independent Director of the Company due to his pre-occupation and other professional commitments.	Ms. Monika Kushwaha (DIN: 10261931) has tendered her resignation from the position of Non-Executive Independent Director of the Company due to an increase in personal and family responsibilities and small baby.
3.	date of appointment / re-appointment / cessation (as applicable) & term of appointment / re-appointment	Resignation accepted with effect from 29 th January, 2026.	Resigned with effect from 29 th January, 2026.	Resigned with effect from 29 th January, 2026.
4.	brief profile (in case of appointment);	Not Applicable	Not Applicable	Not Applicable
5.	disclosure of relationships between Directors (in case of appointment of a Director)	Not Applicable	Not Applicable	Not Applicable

6.	Information as required under the NSE Circular No.: NSE/CML/2018/24 dated 20 th June, 2018	Not Applicable	Not Applicable	Not Applicable
Additional information in case of resignation of an Independent Director:				
1.	Letter of Resignation along with detailed reason for resignation	Enclosed as an Annexure-E	Enclosed as an Annexure-E	Enclosed as an Annexure-E
2.	Names of Listed Entities in which the resigning Director holds Directorships, indicating the category of Directorship and Membership of Board Committees, if any.	Nil	Nil	Nil
3.	The Independent Director shall, along with the detailed reasons, also provide a confirmation that there is no other material reasons other than those provided.	Mr. Sandeep Chand Mal Tak (DIN: 06644850) has confirmed that there are no material reasons for his resignation other than those mentioned in his resignation letter.	Mr. Pulkit Dagra (DIN: 10261920) has confirmed that there are no material reasons for his resignation other than those mentioned in his resignation letter.	Ms. Monika Kushwaha (DIN: 10261931) has confirmed that there are no material reasons for her resignation other than those mentioned in her resignation letter.

Annexure-E

To,
Board of Directors
Lamosaic India Limited

12th January, 2026

Subject: Resignation from the position of an Independent Director of the Company

Dear Sir / Madam,

I, Sandeep Chand Mal Tak, having DIN Number 06644850, hereby tender my resignation from the position of an Independent Director of Lamosaic India Limited and from all the Committees of the Company with effect from 31st January, 2026 or from such earlier date as may be approved by the Board of Directors. The resignation is tendered due to an increase in my professional commitments, which limits my ability to devote adequate time to the affairs of the Company.

I would like to express my sincere gratitude to the Board of Directors of the Company for their support and cooperation during my tenure.

It has been a privilege to serve as an Independent Director. Further, I confirm that there are no other reasons other than the one mentioned above for my resignation from the Board of the Company. Kindly accept my resignation and arrange for the necessary filings with the Registrar of Companies and the Stock Exchange, as applicable.

Thanking You

Yours Faithfully



Sandeep Chand Mal Tak

Independent Director

DIN: 06644850

To,
Board of Directors
Lamosaic India Limited

Subject: Resignation from the Board of Lamosaic India Limited

Dear Board Members,

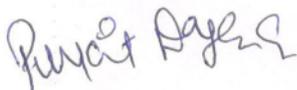
This is to inform the Board that due to my pre-occupation and other professional commitments, I hereby tender my resignation as an Independent Director of the Company with effect from close of business hours on January 29, 2026. Consequently, I will also be stepping down from the Audit Committee, Stakeholders' Relationship Committee and Nomination and Remuneration Committee of the Company.

I hereby confirm that there are no other material reasons for my resignation other than that mentioned above.

I request you to kindly take the same on record and request the Company to complete the necessary formalities.

Thanking You,

Yours Faithfully,



Pulkit Dagra
DIN: 10261920

Date: January 08, 2026

Monika Kushwaha

To,
Board of Directors
Lamosaic India Limited
119, Atlanta Estate, A Wing, 01st Floor,
Off. G. M. Link Road, Goregaon East,
Mumbai - 400063, Maharashtra, India.

Subject: Resignation as an Independent Director of Lamosaic India Limited.

Respected Sir / Madam,

I wish to tender my resignation from the position of an Independent Director of Lamosaic India Limited with effect from 29th January, 2026. I have been Independent Director of the Company for more than two years to witnessing its transformation and I am proud of the accomplishment we have achieved in these years including an IPO.

I wish to resign from my position due to an increase in personal and family responsibilities and small baby and I confirm that there are no material reasons for my resignation other than mentioned in this resignation letter. I want to express my sincere appreciation and gratitude to the Board of Directors of the Company that I have privilege to work with over the years.

Request you to please arrange to file the necessary e-Forms with the Registrar of Companies and take all other required actions to give effect to this resignation. I thank you again for the opportunity and I wish the Company continued success and growth in the years to come.

Thanking You,

Yours Faithfully,



Monika Kushwaha
DIN: 10261931

Date: 05th January, 2026